

**NES Community Services Acquisition :
Pennine Care Foundation Trust community
services to Northern Care Alliance**

PAHT JHOSC 18th July 2019

Background

- Pennine Care NHS Foundation Trust (PCFT) in the latter part of 2018 announced its future direction to focus on mental health and learning disabilities provision and divest itself of community adult and children's physical health services
- It provides the opportunity to enhance the LCO model within each locality and accelerate the delivery of the transformation of services outlined within each locality plan
- Each of the commissioners in the NES initiated a process to secure an alternative provider(s) of community services, aligned to the respective locality plans. Partners entered this process with the intention of securing safe and sustainable services for each locality for the long term
- In both Oldham and Bury, the Northern Care Alliance (NCA) NHS Group was identified as the proposed host for adult and children's community health services, underpinned by strong partnerships. In Rochdale LCO, it has been proposed that adult community health services transfer to the One Rochdale LCO, with the NCA as the lead partner. Separate procurement process for HMR children's services. Tender process now closed and decision likely late July/early August
- JHOSC received an progress update in April on transfer
- Full business case was approved by SRFT CiC on 29th April 2019

Transfer Update

- Successful transfer of staff on 1st July. Comprehensive welcome pack provided with welcome sessions during July and August and helpline provided for any issues that emerge during first few weeks
- SLAs still in place with PCFT for IM and T (up to 2 years), shorter SLAs for procurement, estates, health informatics and bank arrangements
- Risk Share Agreement and governance arrangements signed off with commissioners and NCA to address current and future risks – working in partnership across the system (in local settings and North East Sector wide)
- Immediate improvements: bank/agency monitoring, on call systems, strengthened clinical leadership through Care Organisations
- Post Transaction Implementation Plan - Day one completed– now in day one to 100 to address immediate risks and improvement opportunities

Issues to be addressed over the next two years

- Local Care Organisation development (hosting agreement for 2 years only) – local systems to determine right community service model in each place
- Risks – financial pressures in the system (especially regarding workforce and IM&T)
 - clinical (staffing and vacancy levels)
- Focus less on transfer and more on transformation – delivering locality plans
- Service benefits from NCA focus on safety and reliability
- Alignment with primary care networks

The Strategy

We aim to:

- Support the establishment of LCOs with partnership service models that maximise the skills and capabilities of a variety of provider partners
- Transformation of community services (adult and children's) to provide higher quality of services within available resources
- These services and the care to patients will not be disrupted in the short term and will allow for the required future change in a planned way
- Patients and carers receive consistent and improved services and staff are fully supported to develop their skills and service models in line with evidenced best practice standards and efficient ways of working

The transaction is being undertaken in response to the request from commissioners, it is nevertheless fully aligned to the NCA's strategic direction, place based plans and 'Taking Charge'